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Mosanada Facility Management Services debuts on QSE

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Vodafone Qatar unveils strategic transformation in its cloud capabilities

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QatarEnergy signs long-term helium supply agreement with Buzwair

QatarEnergy has signed a long-term sales and purchase agreement (SPA) for up to 15 years with Buzwair Industrial Gases Factories (Buzwair) for the supply of 20mn cubic feet per year of helium from Qatar's world-class facilities in Ras Laffan, starting in September 2025. The SPA marks QatarEnergy's first direct relationship with a local Qatari industrial gas company, reflecting the growing expertise and networks of regional suppliers in the global helium market. Welcoming the agreement, HE the Minister of State for Energy Affairs Saad bin Sherida al-Kaabi, who is also the President and CEO of QatarEnergy, said: "Buzwair has built a strong reputation in the helium industry. We are pleased

to work with them and to expand our network of partners to include capable and trusted industrial gas companies from the State of Qatar." HE al-Kaabi added: "As one of the world's leading suppliers of helium, QatarEnergy remains committed to supporting the exciting advancements of critical industries that depend on our high-purity and reliable helium supplies." Helium plays a pivotal role in a wide range of advanced technologies and essential industrial applications, including magnetic resonance imaging (MRI) scanners, semiconductors, fibre optics, space exploration, deep sea diving, specialised welding, and other specialised applications.



The SPA marks QatarEnergy's first direct relationship with a local Qatari industrial gas company, reflecting the growing expertise and networks of regional suppliers in the global helium market

Qatar, Oman sign MoUs to bolster trade and investment integration

QNA Muscat

The State of Qatar and the Sultanate of Oman signed an MoU aimed at strengthening partnership, trade and investment integration and encouraging exports between the two countries, on the sidelines of the 24th session of the Qatari-Omani Joint Committee held on December 10-11 in Muscat. Representing the Qatari side, HE the Minister of Finance Ali bin Ahmed al-Kuwari signed the MoU, while the Minister of Finance of Oman represented the Omani side. The MoU aims to enhance co-operation between the two sides in the areas of financing and credit facilities through Qatar Development Bank's (QDB) buyer credit programme, which supports the implementation of projects included in the Omani Ministry of Finance's budget, and allows the utilisation of Qatari capabilities in export and financing, thereby enhancing the competitiveness of Qatari exports and contributing to the diversification of the two countries' economies. HE al-Kuwari also witnessed the signing of another MoU between QDB and the Ministry of Commerce, Industry, and Investment Promotion of Oman, which



Representing the Qatari side, HE the Minister of Finance Ali bin Ahmed al-Kuwari signed the MoU, while the Minister of Finance of Oman represented the Omani side.

aims to trade and facilitate exports between the two countries. During this event, he emphasised the importance of this agreement, noting that the co-operation between Qatar and Oman is based on a share vision to enhance economic integration. The signing of the MoUs represents a new step in the path of bilateral partnership that supports the two countries' efforts towards a more diversified and sustainable economy.

Mosanada Facilities Management Services Q.P.S.C. completes its Direct Listing on the Qatar Stock Exchange Main Market

Mosanada Facilities Management Services Q.P.S.C. ("Mosanada" or the "Company"), announces the completion of its Direct Listing on the Qatar Stock Exchange ("QSE") Main Market on 15 December 2025. On its first day of trading, total trading volume reached approximately QAR 5.33 million across 493 trades. The share price closed at QAR 9.751.

Established in 2013 as a joint venture between Aspire Zone Foundation, the Qatar Olympic Committee, and Cushman & Wakefield (Qatar) Holdings Pty Ltd, Mosanada provides specialized facility management services across major public, sports, education, and infrastructure assets in the State of Qatar.

Mosanada's operating capabilities and expertise were developed through its early involvement in supporting the management and operation of facilities associated with the 2022 World Cup hosted in Qatar, alongside other nationally significant venues and public facilities. As Qatar continues to transition from delivery to legacy following the tournament, Mosanada represents part of the continuity of this legacy by preserving and embedding the operational capabilities and expertise developed through major national projects within a publicly listed entity, operating under enhanced governance and transparency standards.

Commenting on the listing, Mr. Abdulaziz Abdulla Al Mahmoud, Chairman of the Board of Directors, said:

"We are pleased to mark Mosanada's Direct Listing on the Qatar Stock Exchange, a step that reflects the Company's long-standing role in supporting major public institutions and managing some of the State's most complex and high-profile facilities. Mosanada is considered the first company to be listed on the stock market emerging from the legacy of the 2022 World Cup. Since its establishment within the Aspire Zone Foundation and Qatar Olympic Committee ecosystem, Mosanada has contributed to the reliability and continuity of facilities that serve national priorities and public services. I would like to express my appreciation to the regulatory authorities, our partners, and the Mosanada team for their efforts in reaching this important milestone."

Mosanada's shares have been listed in the Consumer Goods and Services sector and are traded under the ticker symbol "MFMS", with the International Securities Identification Number (ISIN) QA000YI47FK6.

The Company appointed Maroon Capital Advisory LLC as Listing Advisor. Clyde & Co LLP served as



MOSANADA

FACILITIES MANAGEMENT SERVICES

International Legal Advisor, with Sharq Law Firm acting as Qatar Legal Advisor. Deloitte & Touche - Qatar Branch was appointed as Financial Evaluator, and Mazars SA Limited - Qatar Branch continues as the Company's external auditor.

For further information and respective details on Mosanada, please visit www.mosanada.qa or contact investor relations at IR@mosanada.qa.

Important information

This press release has been prepared by Mosanada Facilities Management Services Q.P.S.C. (the "Company") for informational purposes only. This press release, its contents and any information provided or discussed in connection with it are strictly private and confidential and may not be reproduced, redistributed, referenced, or passed on, directly or indirectly, to any other person or published, in whole or in part, for any purpose, without the consent of the Company (provided that you may disclose this press release on a confidential basis to your legal, tax or investment advisers (if any) for the purposes of obtaining advice). Acceptance of delivery of any part of the press release by you constitutes unconditional acceptance of the terms and conditions of this notice.

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Prospective investors should seek their own independent financial, tax, legal and other advice before making a decision to invest.

Statements contained in this press release that are not historical facts are based on current expectations, estimates, projections, opinions and beliefs of the Company. Such statements involve known and unknown risks, uncertainties and other factors, and reliance should not be placed thereon. In addition, this press release contains "forward-looking statements." Actual events or results or the actual performance of the Company may differ materially from those reflected or contemplated in such forward- looking statements.

This document is provided for the purpose of information only and before investing you should read the Company's listing prospectus. The listing prospectus will contain important information regarding the Company, including without limitation specific risk warnings.

Certain economic and market information contained herein has been obtained from published sources prepared by third parties and in certain cases has not been updated to the date hereof. While such sources are believed to be reliable, neither the Company nor its affiliates, nor any of its or their respective directors, members, officers, employees, advisers or agents assume any responsibility for the accuracy or completeness of such information.

This press release has not been submitted to or approved by the securities regulatory authority of Qatar or any other state or jurisdiction.

General Disclosure

No action has been or will be taken in any jurisdiction other than Qatar that would permit a public listing of the shares of the Company, or possession or distribution of this press release or any other listing material in any country or jurisdiction other than Qatar, where action for that purpose is required. Accordingly, the shares may not be offered or sold, directly or indirectly, and neither this press release nor any other listing material or advertisement in connection with the shares of the Company may be distributed or published in or from any country or jurisdiction except under circumstances that will result in compliance with any and all applicable rules and regulations of any such country or jurisdiction. Persons into whose possession this press release or any other listing material or advertisement comes should inform themselves about and observe any restrictions on the distribution of this press release and the listing and sale of the shares of the Company, including those in the paragraphs above. Any failure to comply with these restrictions may constitute a violation of the securities laws of any such jurisdiction. This press release does not constitute an offer or invitation or solicitation of any offer to subscribe for or purchase any shares or other securities or recommendation to invest in any shares or other securities to any person in any jurisdiction to whom it is unlawful to make such offer or invitation or solicitation in such jurisdiction.

Chamber highlights business integrity as key to sustainable, competitive economy



Qatar Chamber board member Mohamed bin Ahmed al-Obaidli during the 'Private Sector Forum 2025' held in Doha yesterday.

Qatar Chamber board member Mohamed bin Ahmed al-Obaidli has emphasised that business integrity has become a strategic pillar for strengthening trust, enhancing competitiveness, and ensuring the long-term sustainability of the private sector. Speaking at the 'Private Sector Forum 2025' held yesterday in Doha under the theme 'Future-Proofing Business Integrity: AI, Innovation and Global Collaboration', al-Obaidli emphasised that integrity is no longer limited to regulatory compliance, but is a national necessity and a core driver of responsible governance and sustainable economic development. He pointed out that business integrity is built on ethical

values, transparency, responsible decision-making, and effective governance frameworks, including adherence to laws and international standards, anti-corruption measures, transparent reporting, and fair dealings with partners and suppliers. Al-Obaidli also highlighted Qatar's leading role in promoting transparency and combating corruption in line with Qatar National Vision 2030, noting that the country has established a strong legislative and institutional framework following its ratification of the UN Convention against Corruption (UNCAC) in 2007. He also commended the pivotal role of the Administrative Control and Transparency Authority (ACTA) in leading national initiatives that promote ethical

conduct and accountability. Al-Obaidli further pointed to the launch of the National Strategy to Promote Integrity, Transparency, and Combat Corruption 2025-2030, which introduced more than 78 national projects implemented in partnership with government entities, the private sector, and civil society organisations. Addressing future challenges, al-Obaidli noted that while artificial intelligence (AI) offers significant opportunities to enhance business performance, compliance, and transparency, it also raises ethical and governance considerations that require clear regulatory frameworks. With proper oversight, AI can serve as an effective tool for risk detection, financial monitoring, and transparency across supply

chains, particularly benefiting small and medium-sized enterprises. He also highlighted Qatar's progress in innovation and AI, positioning the country as a regional hub for emerging technologies through continued investment in research, talent development, and digital infrastructure across sectors such as healthcare, education, transportation, and cybersecurity. Al-Obaidli reaffirmed Qatar Chamber's commitment to supporting innovation, digital transformation, and the responsible adoption of AI across industries. He noted that Qatar Chamber joined the UN Global Compact in 2020, underscoring its dedication to responsible business practices, sustainability, and anti-corruption principles.



From left: Ramy Bactor, Chief Technology officer at Vodafone Qatar; Mohammed Ali al-Ghaithani, CEO of Meeza; and Ghassan Kosta, regional general manager for Google Cloud in Qatar, Oman, Bahrain, and Iraq, during the signing ceremony.

Vodafone Qatar unveils strategic transformation in its cloud capabilities

Vodafone Qatar and Meeza have signed a strategic agreement aimed at accelerating Vodafone's digital transformation, using Google Cloud's innovative technology. Leveraging Meeza's extensive local expertise and integrated services, the collaboration will help ensure a secure and seamless transition to cloud technologies. It represents a significant leap forward in cloud computing, reducing reliance on traditional hardware and on-premises servers in favour of a more agile and cloud-driven future. The strategic agreement aims to enhance Vodafone Qatar's multi-cloud computing capabilities by migrating core operations to smart and scalable infrastructure from Google Cloud, enabling new possibilities in automation, advanced

analytics, and generative artificial intelligence. Ramy Bactor, Chief Technology Officer at Vodafone Qatar, said: "Vodafone Qatar is committed to leading the country's digital transformation by implementing next-generation cloud-based innovations in line with Qatar National Vision 2030. Through our strategic partnership with Meeza and the deployment of Google Cloud solutions, we will continue to drive transformative changes in our core operations and leverage the power of generative AI to deliver smarter and more agile services to both business and individual customers, reinforcing our key role in building a more prosperous digital future." Mohammed Ali al-Ghaithani, CEO of Meeza, stated: "Through our collaboration with Vodafone Qatar

and Google Cloud, we are accelerating the adoption of advanced cloud technologies, AI-enhanced solutions, and next-generation digital services. Meeza's mission is to ensure a seamless, secure, and flexible transition to the cloud, unlocking new horizons for innovation across various sectors in the country." Ghassan Kosta, Regional general manager for Google Cloud in Qatar, Oman, Bahrain, and Iraq, said: "Vodafone Qatar is setting a powerful example of digital agility by moving beyond legacy infrastructure to embrace a cloud-native future. Through this partnership with Meeza, we are providing the secure, AI-optimised foundation that enables Vodafone to bypass traditional constraints, scale its operations rapidly, and deliver the next generation of intelligent connectivity to Qatar."

Dibsy expands Apple Pay capabilities in Qatar with Recurring Payment support

Local fintech company Dibsy has announced the launch of Apple Pay Recurring Payments in Qatar, enabling businesses to accept subscription-based payments using Apple Pay seamlessly. The launch strengthens Qatar's digital payments ecosystem and supports the growing demand for secure, frictionless subscription billing solutions. With this launch, businesses can offer subscription-based services through Apple Pay. The solution supports a wide range of use cases, including gyms and fitness clubs, online learning platforms, SaaS providers, meal-kit services, media subscriptions, and professional memberships. Apple Pay adoption in Qatar has grown significantly in recent years, stated Dibsy, which reported that over 70% of transactions on its platform are processed using Apple Pay, with success rates exceeding 98%, reflecting strong consumer preference and a high level of reliability. Dibsy stated that the launch of Apple Pay further supports this momentum by enabling convenience: one-time setup with automatic recurring payments thereafter; security: tokenised transactions that protect card details,

with subscription management visibility in the Apple Wallet app; and transparency: clear payment information displayed before authorisation, allowing customers to review terms with confidence. Dibsy is a Qatar-based fintech company providing payment acceptance solutions and optimised checkout experiences for businesses across Qatar. It operates fully within Qatar's regulatory environment, with alignment to the Qatar Central Bank requirements and local customer support. This allows businesses to adopt subscription billing with confidence and minimal operational friction. By leveraging Apple Pay's secure tokenisation, recurring payments continue seamlessly even when customers update their devices or replace their cards, reducing common causes of subscription payment failures. Dibsy stated that the launch supports Qatar's ongoing digital transformation under the Qatar Central Bank's Third Financial Sector Strategy, which emphasises the development of modern, secure, and inclusive digital payment systems. Apple Pay Recurring Payments contribute to this objective by enabling more efficient and reliable management of subscription-based revenue for businesses.

China urges Gulf nations to seal free trade deal

Reuters
Beijing

China's foreign minister has pressed the Gulf Co-operation Council to conclude long-running talks on a free trade agreement with China, attributing the urgency to rising protectionism and unilateralism as free trade comes "under attack", according to a Monday statement from the ministry. Chinese Foreign Minister Wang Yi is on a three-nation tour in the Middle East that began in the United Arab Emirates and is expected to end in Jordan. He met GCC Secretary-General Jassem Mohamed Albudaiwi in Riyadh on Sunday, when he also met top Saudi officials separately. "The talks have lasted for more than 20 years, and conditions for all aspects are basically mature, it is time to make a final decision," he said during a meeting with Albudaiwi, according to the Chinese foreign ministry. A successful FTA will send a "strong signal to the world about defending multilateralism," Wang said, adding that China was supportive of the bloc strengthening its strategic autonomy and co-ordination, and advancing its integration process. China has interests in deepening co-operation in economy, trade, investment and other fields with the GCC as well, Wang said. China and Saudi Arabia agreed to closer communication and co-ordination on regional and international issues, with Beijing lauding Riyadh's role in Middle East diplomacy and security, other statements following a meeting

between the nations' foreign ministers showed. Wang's meeting with Saudi Arabia's Foreign Minister Prince Faisal bin Farhan al-Saud also took place on Sunday in the Saudi capital. A joint statement published by China's official news agency Xinhua did not elaborate on the issues where the two countries would strengthen co-ordination, but mentioned China's support for Saudi Arabia and Iran enhancing their relations as well as support from both sides for the "comprehensive and just settlement" of the Palestinian issue. "(China) appreciates Saudi Arabia's leading role and efforts to achieve regional and international security and stability," said the statement released on Monday. Wang told his Saudi counterpart that China regarded Saudi Arabia as a "priority for Middle East diplomacy" and an important partner in global diplomacy, a Chinese foreign ministry statement on Monday said. He also encouraged more co-operation in energy and investments, as well as in the fields of new energy and green transformation. In a separate meeting with Saudi Crown Prince Mohammed bin Salman, Wang underscored China's readiness to play a part as the "most reliable partner" in the Middle Eastern country's revitalisation, as well as "inject more stabilising factors" to realise peace and security in the region, another foreign ministry statement showed. The countries have agreed to mutually exempt visas for diplomatic and special passport holders from both sides, according to the joint statement.

Saudi Arabia's annual inflation rate slows to 1.9% in November



A man counts Saudi riyal banknotes in a jewellery store story in Riyadh (file). Saudi Arabia's annual inflation rate fell moderately to 1.9% in November from 2.2% October, according to government data on Monday, reports Reuters. Inflation based on the consumer price index has hovered around 2.1% to 2.3% for most of the year, propped up by rising housing prices. Housing rental prices rose 5.4%, while passenger transport prices increased 6.4%, according to Saudi Arabia's General Authority for Statistics. To tackle the rise in rents, Saudi Arabia's real estate authority in September laid out new rules that included a five-year suspension of annual rental increases for residential and commercial properties located within Riyadh's urban boundaries. Earlier this year, the government approved a Real Estate Ownership and Investment Law, which will ease property purchases by foreigners when it takes effect next year.

Qatar financial wealth grows 4.1% to \$424bn in 2024: BCG

By Pratap John
Business Editor

Qatar's financial wealth grew by 4.1% between 2023 and 2024, rising from \$408bn to \$424bn, a new report has shown. Real assets, however, declined by 6% in 2024, reaching \$394bn, with projected growth to \$434bn by 2029. Liabilities rose by 1.8%, from \$52bn to \$53bn. The 'Global Wealth Report 2025: Rethinking the Rules for Growth' by Boston Consulting Group reveals that investable wealth is projected to grow from \$324bn in 2024 to \$409bn by 2029, with a strong 4.8% CAGR growth. Non-investable wealth grows more modestly at 3.0% CAGR, but maintains steady momentum throughout the projection period. Wealth continues to grow steadily but the dynamics behind that growth are shifting – and the implications for firms are profound. Most firms have leaned heavily on market performance, M&A, and adviser hiring. While these levers remain important, they're not enough. The limiting factor for many firms isn't opportunity, but their ability to capture it from within, according to the report. The firms gaining traction are investing in the capabilities that matter most: a clearer market presence, more deliber-



From left: Lukasz Rey, Managing Director and Partner, and Nabil Saadallah, Managing Director and Partner at BCG.

ate client acquisition, better-equipped advisers, and earlier, more relevant engagement with rising generations. Technology plays a central role in scaling these capabilities. Lukasz Rey, Managing Director and Partner, said: "Qatar's wealth management sector demonstrates remarkable resilience and sophistication. The key to success today is no longer merely about gaining market exposure or hiring senior bankers; it's about fostering internal growth. "Companies that strategically prioritise adviser development, strengthen their brand identity, and embrace next-generation client strategies are outpacing their competitors – not only in revenue generation but also in achieving higher valuation multiples."

"Qatar's wealth landscape is evolving beyond traditional paradigms. What we're seeing is a sophisticated market where investors are increasingly allocating capital across diverse asset classes, with alternative investments commanding a significant 40% share of financial wealth. "This diversification, combined with the country's strategic position as a global financial hub, creates unique opportunities for wealth managers who can adapt their service models to meet the nuanced needs of Qatar's discerning investor base. The firms that will thrive are those that blend local market expertise with global investment capabilities and cutting-edge technology platforms," added Nabil Saadallah, Managing Director and Partner at BCG.



CEO of QFZ Authority: National Day recalls values on which Qatar was founded

QNA
Doha

CEO of the Qatar Free Zones (QFZ) Authority Sheikh Mohammed bin Hamad bin Faisal al-Thani said that Qatar National Day is a cherished national occasion to recall the values upon which the State of Qatar was founded, the values of faith, responsibility, and hard work, adding that these are the same principles that today guide the country towards achieving comprehensive development and enhancing its position on the global arena.

Speaking to Qatar News Agency (QNA) on the occasion of the country's National Day, Sheikh Mohammed extended his warm congratulations to His Highness the Amir Sheikh Tamim bin Hamad al-Thani, the leader and patron of Qatar's advancement, and to His Highness the Father Amir Sheikh Hamad bin Khalifa al-Thani, whose foresighted vision laid the foundations for the country's development and put it on path towards a bright future.

He added that recalling the role of the Founder Sheikh Jassim bin Mohammed bin Thani is not merely a remembrance of the founding history, but a reminder

of today's responsibility towards the future, adding that loyalty and belonging in the context of institutions and the economy mean converting the national vision into tangible outcomes, which include quality investments, sustainable job opportunities, a diversified economy, and international leadership supported by trust and achievement.

He noted that the authority continues to perform its role as a catalyst for the growth of value-added sectors, in line with the objectives of the Qatar National Vision 2030 (QNV 2030) and the Third National Development Strategy, particularly with regard to attracting foreign direct investment, developing human capital, and achieving environmental and economic sustainability.

On a personal level, he said that Qatar National Day is a moment to reflect on and assess institutional responsibility in achieving real economic impact, and evaluating the extent of actual contribution to supporting the stability of the state and its sustainable growth, adding that it is also an occasion to renew the collective commitment to diligent, results-driven work that befits the aspirations of the nation and its leadership.

Regarding the QFZ's most prominent achievements in 2025, he said that the

authority continued its role in supporting the transition towards a diversified, knowledge-based economy, thanks to an investment base of more than 800 companies licensed in the free zones, providing over 12,000 jobs, with cumulative investments approaching \$5bn by the end of 2025. He pointed out that this year marked a shift from attracting investments to operating advanced industrial and technological facilities.

In the aviation sector, the Safran Group opened its regional office in the free zones in cooperation with Qatar Airways, enhancing the country's capabilities in aircraft engine maintenance and data analytics. In the logistics sector, FedEx Logistics opened a new facility at the Ras Bufontas Free Zone, thus, strengthening Qatar's position as a key hub for international trade and supply chains. For its part, Alfardan Automotive inaugurated an advanced logistics centre in Umm Alhoul Free Zone.

In the maritime sector, the MARSA port project in Umm Alhoul Free Zone was advanced through the signing of two memorandums of understanding (MoUs), with Feadship, and with Marina Port Vell, enhancing Qatar's position as a regional hub for maritime services, marine industries, and luxury yachts.

The QFZ also signed strategic agreements with global partners, most notably a strategic MoU with WuXi Biologics, the leading Chinese international company in biologics research, development, and manufacturing, an important step aimed at strengthening Qatar's pharmaceutical ecosystem, driving research, development, and innovation in this field, and cooperating in the local manufacturing of biologic products.

QFZ's co-operation in 2025 also included signing an agreement with Samsung C&T Corporation to implement innovative projects in renewable energy and low-carbon digital infrastructure, as well as an MoU with Russia's BIOCAD to develop biologics research, development, and manufacturing facilities.

At the local level, the Authority signed an agreement with Jusour to support training national talents to meet the needs of advanced sectors in the free zones. Regarding new projects supporting digital transformation and contributing to the growth of the emerging technology sector, he said that the QFZ continues to enable the state's digital transformation by developing advanced technological infrastructure that enhances the local economy's readiness for next-generation applications.



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Al-Kaabi hosts farewell reception in honour of QatarEnergy LNG CEO



HE the Minister of State for Energy Affairs Saad bin Sherida al-Kaabi, who is also the President and CEO of QatarEnergy, hosted a special farewell reception in honour of Sheikh Khalid bin Khalifa al-Thani, CEO, QatarEnergy LNG, who will be retiring at the end of the year.

HE the Minister of State for Energy Affairs Saad bin Sherida al-Kaabi, who is also the President and CEO of QatarEnergy, hosted a special farewell reception in honour of Sheikh Khalid bin Khalifa al-Thani, CEO, QatarEnergy LNG, who will be retiring at the end of the year. In remarks during the reception, Minister HE al-Kaabi extended both personal and professional appreciation of Sheikh Khalid's long and dedicated service and acknowledged his role and the

impact of his leadership on QatarEnergy LNG's outstanding milestones and achievements. HE al-Kaabi also expressed gratitude for Sheikh Khalid's valuable contributions to the energy sector in general and to the LNG industry in particular, saying: "I have had the pleasure of working closely with Sheikh Khalid over many years, and to ensure that QatarEnergy LNG becomes, and remains, the largest LNG producer in the world. As he retires, I would like to personally thank him and to

wish him the very best for the future." Sheikh Khalid joined QatarEnergy (Qatar Petroleum at the time) in 1991, where he held several positions including Business Development Manager of Mesaieed Industrial City, and Director of Ras Laffan Industrial City. He was appointed as Qatargas Chief Executive Officer in 2010, where he led the integration of Qatargas and RasGas and later the transformation into QatarEnergy LNG.

Sheikh Khalid will be succeeded as CEO by Ahmad Helal al-Muhannadi effective from January 1, 2026. Al-Muhannadi's 25-year career stretched across RasGas, Qatargas, and QatarEnergy LNG, where he served as Chief Onshore Operations & Support Officer upon the integration and helped achieve remarkable performance in all aspects. The farewell reception was attended by members of the senior leadership team of QatarEnergy LNG.

Concerted efforts underway for industrial, investment integration, ties between Qatar and Egypt: Al-Sayed

QNA
Cairo

HE the Minister of State for Foreign Trade Affairs Dr Ahmed bin Mohammed al-Sayed affirmed that Qatari investments are growing in the Arab Republic of Egypt, and that concerted efforts are underway for industrial and investment integration and co-operation between the two countries.

Talking to Qatar News Agency (QNA) on the sidelines of the Egyptian-Qatari Investment Forum in Cairo, HE Dr al-Sayed said that this forum was held under the di-

rectives of the leadership of both countries and as a continuation of the exchange of visits between Qatari and Egyptian officials to enhance opportunities for joint co-operation.

He explained that the Egyptian economy possesses many competitive advantages, noting in this regard the Egyptian market's access to European markets due to the free trade agreements between Egypt and the European Union. He pointed out that this is important for increasing the flow of Qatari exports and investments to European markets.

Regarding efforts to attract investment to the State of Qatar, HE Dr al-Sayed said that Qatar has established a sophisticated infrastructure and an attractive investment regulatory environment in recent years, emphasising the importance of attracting Egyptian investments to Qatar in the coming period.

He also encouraged Egyptian companies to use Qatar as a base for accessing Asian markets for Egyptian goods, while calling for further joint investments between the private sectors of both countries to accelerate economic growth, as the private sector plays a fundamental role in driving this



HE the Minister of State for Foreign Trade Affairs Dr Ahmed bin Mohammed al-Sayed.

growth. HE Dr al-Sayed noted that trade figures between the two countries have witnessed a steady increase in recent years, hoping for a significant increase in the coming period, as well as an increase in the flow of capital between the two countries, ultimately leading to economic and investment integration.

HE Dr al-Sayed and the Egyptian Minister of Investment and Foreign Trade Eng Hassan El Khatib inaugurated the Egyptian-Qatari Investment Forum, in the presence of ambassador of the State of Qatar to the Arab Republic of Egypt and its Permanent Representative to the League of Arab States Sheikh Jassim bin Abdulrahman al-Thani.

The forum addressed a number of topics including prospects for investment co-operation between the two countries and strengthening the economic partnership between Egypt and Qatar, vision for real estate and tourism investment and the role of financial services in enabling projects, in addition to the role of the logistics sector as an engine for economic growth, and enhancing competitiveness in industry: innovative solutions and effective partnerships.



Mosanada chairman Abdulaziz Abdullah al-Mahmoud, Edaa CEO Sheikh Mohammed bin Jassim al-Thani, and Mosanada CEO Mark Cooke leading the ceremonial bell-ringing at the Qatar Stock Exchange yesterday, in the presence of key officials and dignitaries. **PICTURE:** Thajudheen

Mosanada officially makes its debut on Qatar Stock Exchange

By Peter Alagos
Business Reporter

Mosanada Facility Management Services officially made its debut on the Qatar Stock Exchange (QSE) yesterday, marking a milestone in the country's post-2022 FIFA World Cup economic legacy.

Established in 2013 to manage Qatar's major venues, Mosanada has grown into one of the region's most specialised facilities management (FM) companies. Its listing at the QSE yesterday represents not only a new chapter for the firm but also a signal of confidence in Qatar's capital markets, CEO Mark Cooke told Gulf Times.

He explained that Mosanada specialises in managing complex, high-profile venues and infrastructure, particularly

in preparation for large-scale events. The company's portfolio includes stadiums, cultural sites, and public facilities central to Qatar's national events calendar, Cooke pointed out.

"Our company's expertise was showcased during the 2022 FIFA World Cup and Expo 2023 Doha Qatar – projects that cemented our reputation for delivering world-class facilities management," Cooke emphasised.

Speaking on the sidelines of the event, Cooke described the moment as transformative: "Now that we're listed, the opportunities just open up all sorts of doors in relation to potentially leveraging the market to look at potential acquisitions, venturing into new markets like Saudi Arabia, which obviously have a 2034 FIFA World Cup."

Cooke also noted that Mosanada's "track record gives

the company credibility as it explores regional expansion." Asked what feedback he had received from investors and analysts about Mosanada's market positioning, Cooke said: "The response has been positive."

He said, "The feedback we've had locally is that we're quite unique as a facility because what we do is very much consultancy, advisory. Over the 10 years that we've been in operation, we've been highly cash generative; we've paid significant dividends to our three shareholders when we were a closed stock company. I think the opportunity now of the FM market in Qatar is strong, so we're very positive, and this just adds to what it is we're trying to achieve."

Cooke emphasised that Mosanada's listing is not only about growth but also about maintaining investor confi-

dence. On balancing short term shareholder expectations with long term operational goals, he said: "All shareholders buying into Mosanada are the same as the three original shareholders had expectations."

"We have a very robust strategy in place for the next five years that, if we can adhere to half of it, then the shareholders should hopefully see capital growth in their investment. But we've continuously paid dividends year-on-year. We don't intend to change that approach."

Cooke emphasised that Mosanada's journey from inception in 2013 to public listing in 2025 reflects both resilience and ambition: "We've done extremely well, we're very proud of what we've done, but the great thing is we think there's so much more that we can still do."

‘Egypt eager to set joint mechanisms to double Qatari investments’

QNA
Cairo

The Egyptian Minister of Investment and Foreign Trade Eng Hassan El Khatib, on Sunday, affirmed the State of Qatar and his country's keenness to establish joint mechanisms that would enable the doubling of Qatari investments in Egypt in the coming period.

In a statement to the Qatar News Agency (QNA) on the sidelines of the Egyptian-Qatari Investment Forum held in the Egyptian capital, he noted that Qatari investments in Egypt are on the rise, and that both countries are capable of doubling current investment figures in the coming period by putting in place joint mechanisms to achieve this goal. The Egyptian Minister of Investment and Foreign Trade emphasised the forum's importance to enhancing bilateral investment opportunities, adding that such forums are at the heart of efforts seeking to promote investment.

Governments' primary role is to set policies and implement needed structural reforms that would then encourage the private sector to lead investments and trade between



Egyptian Minister of Investment and Foreign Trade Eng Hassan El Khatib.

the two countries, he added. He said that relations between both countries are more than special, expressing a desire for ties to reach a strategic level. The trade volume could increase significantly, which is why various mechanisms that can boost it together with investments were

discussed. In this context, he pointed out that there is an opportunity that should be leveraged, as Egypt is a major hub that possesses strong production competitiveness, while Qatar serves as a key gateway to Asian markets, which are large markets that can be accessed by strengthening bilateral co-operation.

Ooredoo Qatar expands leadership in sovereign AI infrastructure



The collaboration enables enterprises to build, train, and deploy AI and GenAI applications faster and more securely, all within Qatar's sovereign AI cloud.

Ooredoo announced a strategic partnership with Rafay Systems to deliver an enterprise-grade, Platform-as-a-Service (PaaS) powered by Nvidia accelerated computing to organisations across the country, building on its recent deployment of Nvidia AI infrastructure in Qatar.

The collaboration enables enterprises to build, train, and deploy AI and GenAI applications faster and more securely, all within Qatar's sovereign AI cloud. From banks running real-time fraud detection to hospitals adopting AI diagnostics locally to energy firms using predictive maintenance, organisations in Qatar can now access the compute power, generative AI models, and tools they need without compromising data sovereignty.

Sheikh Ali bin Jabor bin Mohammad al-Thani, CEO of Ooredoo Qatar, said: "Our partnership with Rafay brings the power of GPU-accelerated AI directly into the hands of Qatar's businesses. Customers can now tap into secure, on-demand AI infrastructure that shortens time-to-innovation while keeping data fully sovereign."

Through Rafay's platform, Ooredoo's enterprise customers gain self-service access to GPU resources, AI tools, and model workbenches for training, fine-tuning, and deploying AI and GenAI applications. The platform includes built-in governance, cost transparency, and full compliance support, ensuring enterprises can safely innovate within Qatar's borders.